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Republic of Rwanda
Ministry of National Defense
Rwandan Army
Headquarters
G2

KU.D
Kigali, 21 September 1992

No. 1437/G2.2.4

TO: List A
Cmdt. Sect. OPS (All)

CC: Em Gd N

SUBJECT: Information to be disseminated

On 04 October 1991, the Head of State chaired a meeting of high-ranking army officers at the *ESM (École supérieure militaire)*. Following this meeting, a committee of ten officers was formed with a mandate to further study and respond to the question: "What must be done in order to defeat the enemy on the military, political and media fronts?"

The Committee studied the matter and furnished an in-depth report that can be used by the Command.

Among the matters studied, the Committee defined in particular the enemy we are fighting. You will find attached an excerpt of the document prepared by the Committee, which indeed discusses the definition, identification and position of the enemy, and places particular emphasis on the political and military organization of the enemy, their objectives, resources and methods, as well as their strengths and weaknesses.

Some of the information in the document has since changed. The enemy, for example, is now on our territory, whereas at that time, they were attacking from UGANDA. Their ranks, which used to be small, have since swollen considerably. The cease-fire has been effective and negotiations to bring an end to the war are underway.

However, much of the information is still valid and should be brought to the attention of our men so that they understand the nature of the enemy we are fighting.

Please circulate this document widely, highlighting in particular the chapters concerning the definition, identification and recruiting grounds of the enemy.

Special emphasis should be placed on enemy operations, which are still aimed at acceding to power, as well as their steely resolve to attain this objective at all costs. This should encourage our men to be even more vigilant and to NOT count on political negotiations alone.

T279/K96
French to English Translation

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Please report to me on the impact the contents of this document have on the men under your command.

NSABIMANA Déogratias
Colonel *BEM*
Head EM AR